

2022 Guidelines and Standards in the **Establishment of Organizational Structures and Staffing Patterns in Local Government Units**

Number 2200373

Promulgated: 20 September 2022

RESOLUTION

WHEREAS, Section 3, Article IX-B of the 1987 Philippine Constitution mandates the Civil Service Commission (CSC), as the central personnel agency of the Government, to "establish a career service and adopt measures to promote morale, efficiency, integrity, responsiveness, progressiveness, and courtesy in the civil service. It shall strengthen the merit and rewards system, integrate all human resources development programs for all levels and ranks, and institutionalize a management climate conducive to public accountability.";

WHEREAS, Section 12 (2), Chapter 3, Title I (A), Book V of Executive Order (E.O.) No. 292 or the Administrative Code of 1987 empowers the CSC to prescribe, amend, and enforce rules and regulations for carrying into effect the provisions of the Civil Service laws and other pertinent laws;

WHEREAS, pursuant to Section 76 of Republic Act (R.A.) No. 7160, otherwise known as the Local Government Code of 1991 (LGC), local government units (LGUs) shall design and implement their own organizational structures and staffing patterns (OSSPs) based on their service requirement and financial capability, subject to the minimum standards and guidelines prescribed by the CSC;

WHEREAS, the CSC promulgated CSC Memorandum Circular (MC) No. 19, s. 1992, which provides the "Guidelines and Standards in the Establishment of Organizational Structures and Staffing Patterns in Local Government Units";

WHEREAS, special laws and executive issuances were enacted and issued, respectively, after the implementation of R.A. No. 7160, devolving the functions of the National Government to LGUs and creating new offices in LGUs (Annex A);

WHEREAS, the Supreme Court (SC) in Mandanas, et al. vs. Executive Secretary, et al. (G.R. Nos. 199802 and 208488, 10 April 2019) held that all collections of national taxes, except those accruing to special purpose funds and special allotments for the utilization and development of the national wealth, should be included in the computation of the base of the just share of LGUs;

WHEREAS, in consonance with the said SC Decision, President Rodrigo Roa Duterte issued E.O. No. 138 dated 1 June 2021 on the "Full Devolution of Certain Functions of the Executive Branch to the Local Government Units, Creation of a Committee on Devolution, and for Other Purposes";

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WHEREAS, the Committee on Devolution, headed by the Department of Budget and Management (DBM) and the Department of the Interior and Local Government (DILG), is mandated to oversee and monitor the implementation of administrative and fiscal decentralization goals of the E.O. consistent with R.A. No. 7160, as amended, among other functions;

WHEREAS, the DBM and the DILG promulgated Joint Memorandum Circular No. 2021-1 dated 11 August 2021 re: *Guidelines on the Preparation of the Devolution Transition Plans of the Local Government Units in Support of Full Devolution under Executive Order No. 138, dated 01 June 2021,* providing that adjustments in the organizational structures and personnel requirements of LGUs shall be guided by the LGC and the rules and regulations respectively issued by the DBM and the CSC; and

WHEREAS, there is a need to amend CSC MC No. 19, s. 1992, particularly Sections 1 (OSSP), 3 (Offices), 4 (Mandatory or Optional Positions), and 13 (Structural Units of an Office) to align with subsequent and pertinent issuances in light of the anticipated full devolution of certain functions of the National Government agencies/offices to LGUs; and that the CSC and the DBM may render assistance to LGUs, upon request, in updating their OSSPs:

WHEREFORE, the CSC RESOLVES to APPROVE the 2022 Guidelines and Standards in the Establishment of Organizational Structures and Staffing Patterns in Local Government Units as follows:

Pursuant to Section 76 of R.A. No. 7160, the CSC shall prescribe minimum standards and guidelines in the design and implementation of OSSPs in LGUs. It provides, as follows:

"Section 76. Organizational Structure and Staffing Pattern. – Every local government unit shall design and implement its own organizational structure and staffing pattern taking into consideration its service requirements and financial capability, subject to the minimum standards and guidelines prescribed by the Civil Service Commission."

It is, therefore, the responsibility of every LGU to design, approve, and implement its OSSP in accordance with the following guidelines and standards:

Section 1. The appropriate OSSPs of LGUs shall be determined and established in accordance with Section 17 (Basic Services and Facilities) of R.A. No. 7160 and other existing laws, and the priority needs identified by the local chief executive, the *sanggunian*, and/or the local development council concerned.

Section 2. The OSSP shall likewise be established within the financial capability of LGUs, taking into consideration the budgetary limitations provided for in Section 325 of R.A. No. 7160, such as:

2.1 The total appropriation, whether annual or supplemental, for personnel services¹ of an LGU for one (1) fiscal year shall not exceed forty-five percent (45%) in the case of first to third class provinces,

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¹ The term used under the 2021 General Appropriations Act (GAA).

cities and municipalities, and fifty-five percent (55%) in the case of fourth class or lower, of the total annual income from regular sources realized in the next preceding fiscal year. (Sec. 325.a)

- 2.2. The appropriations for salaries, wages, and representation and transportation allowances of officials and employees of the public utilities and economic enterprises owned, operated, and maintained by the LGUs concerned shall not be included in the annual budget or in the computation of the maximum amount for personnel services. The appropriation for the personnel services of such economic enterprises shall be charged to their respective budgets. (Sec. 325.a)
- 2.3 No official or employee shall be entitled to a salary rate higher than the maximum fixed for the position or other positions of equivalent rank by applicable laws or rules and regulations issued thereunder. (Sec. 325.b)
- 2.4 No local fund shall be appropriated to increase or adjust salaries or wages of officials and employees of the National Government, except as may be expressly authorized by law. (Sec. 325.c)
- 2.5 In cases of abolition of positions and the creation of new ones resulting from the abolition of existing positions in the career service, such abolition or creation shall be made in accordance with pertinent provisions of R.A. No. 7160 and the civil service laws, rules, and regulations. (Sec. 325.d)
- 2.6 Positions in the official *plantilla* for career positions which are occupied by incumbents holding permanent appointments shall be covered by adequate appropriations. (Sec. 325.e)
- 2.7 No changes in designation or nomenclature of positions resulting in a promotion or demotion in rank or increase or decrease in compensation shall be allowed, except when the position is actually vacant, and the filling of such positions shall be strictly made in accordance with the civil service laws, rules, and regulations. (Sec. 325.f)
- 2.8 The creation of new positions and salary increases or adjustments shall in no case be made retroactive. (Sec. 325.g)

Section 3. Each LGU may create the following Offices subject to the provisions of Sections 1, 2, and 9 of these Guidelines:

Province

- Office of the Provincial Governor
- 2. Office of the Provincial Vice Governor
- 3. Office of the Sangguniang Panlalawigan
- 4. Office of the Provincial Accountant
- 5. Office of the Provincial Administrator

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- 6. Office of the Provincial Agricultural and Biosystems Engineer²
- 7. Office of the Provincial Agriculturist
- 8. Office of the Provincial Architect
- 9. Office of the Provincial Assessor
- Office of the Provincial Budget Officer
- 11. Office of the Provincial Cooperatives Development Officer
- 12. Office of the Provincial Disaster Risk Reduction and Management Officer3
- 13. Office of the Provincial Engineer
- 14. Office of the Provincial Environment and Natural Resources Officer
- 15. Office of the Provincial General Services Officer
- 16. Office of the Provincial Health Officer
- 17. Office of the Provincial Human Resource Management Officer4
- 18. Office of the Provincial Information Officer
- 19. Office of the Provincial Internal Audit Service⁵
- 20. Office of the Provincial Legal Officer
- 21. Office of the Provincial Persons with Disability Affairs Officer⁶
- 22. Office of the Provincial Planning and Development Coordinator
- 23. Office of the Provincial Population Officer
- 24. Office of the Provincial Public Employment Service Manager⁷
- 25. Office of the Provincial Social Welfare and Development Officer
- 26. Office of the Provincial Treasurer
- 27. Office of the Provincial Tourism Officer8
- 28. Office of the Provincial Veterinarian
- 29. Office of the Provincial Youth Development Officer9

City

- 1. Office of the City Mayor
- 2. Office of the City Vice Mayor
- 3. Office of the Sangguniang Panlungsod
- 4. Office of the City Accountant
- 5. Office of the City Administrator
- 6. Office of the City Agricultural and Biosystems Engineer²
- 7. Office of the City Agriculturist
- 8. Office of the City Architect
- 9. Office of the City Assessor
- 10. Office of the City Budget Officer
- 11. Office of the City Civil Registrar
- 12. Office of the City Cooperatives Development Officer
- 13. Office of the City Disaster Risk Reduction and Management Officer³
- 14. Office of the City Engineer
- 15. Office of the City Environment and Natural Resources Officer
- 16. Office of the City General Services Officer
- 17. Office of the City Health Officer
- 18. Office of the City Human Resource Management Officer4
- 19. Office of the City Information Officer
- 20. Office of the City Internal Audit Service⁵
- 21. Office of the City Legal Officer
- 22. Office of the City Persons with Disability Affairs Officer⁶

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² Section 34, R.A. No. 10915 or the "Philippine Agricultural and Biosystems Engineering Act of 2016".

³ Section 12, R.A. No. 10121 or the "Philippine Disaster Risk Reduction and Management Act of 2010" and Section 1, Rule 6 of the Implementing Rules and Regulations (IRR).

⁴ Subject to Section 8 of these Guidelines

⁵ R.A. No. 3456 or the "Internal Auditing Act of 1962," as amended by R.A. No. 4177 and DBM BC No. 2004-4 dated 22 March 2004.

⁶ Section 1, R.A. No. 10070, "An Act Establishing Institutional Mechanism to Ensure the Implementation of Programs and Services for Persons with Disabilities in Every Province, City and Municipality, Amending Republic Act No.7277, Otherwise Known as the Magna Carta for Disabled Persons, as amended, and for Other Purposes" and Section 5, Rule IV of the IRR.

Section 1, R.A. No. 10691, "An Act Defining the Role of the Department of Labor and Employment (DOLE), the Local Government Units (LGUs), and Accredited Nongovernment Organizations (NGOs) in the Establishment and Operation of the Public Employment Service Office (Peso), and the Operation of Job Placement Offices in Educational Institutions (Els), Amending for the Purpose Sections 3, 5, 6, 7, and 9 of Republic Act No. 8759, Otherwise Known as the "Public Employment Service Office Act of 1999" and Section 1, Rule V of the IRR.

⁸ Section 42, R.A. No. 9593 or "The Tourism Act of 2009" and Section 42, Subchapter II-E of the IRR.

⁹ Section 25, R.A. No. 10742 or the "Sangguniang Kabataan Reform Act of 2015" and Section 26, Rule IV of the IRR.

- 23. Office of the City Planning and Development Coordinator
- 24. Office of the City Population Officer
- 25. Office of the City Public Employment Service Manager⁷
- 26. Office of the City Senior Citizen Affairs Head¹⁰
- 27. Office of the City Social Welfare and Development Officer
- 28. Office of the City Treasurer
 29. Office of the City Tourism Officer⁸
 30. Office of the City Veterinarian
- 31. Office of the City Youth Development Officer9

Municipality

- Office of the Municipal Mayor
- 2. Office of the Municipal Vice Mayor
- Office of the Sangguniang Bayan
- Office of the Municipal Accountant
- 5. Office of the Municipal Administrator
- 6. Office of the Municipal Agricultural and Biosystems Engineer²
- 7. Office of the Municipal Agriculturist
- 8. Office of the Municipal Architect
- 9. Office of the Municipal Assessor
- 10. Office of the Municipal Budget Officer
- 11. Office of the Municipal Civil Registrar
- 12. Office of the Municipal Cooperatives Development Officer
- 13. Office of the Municipal Disaster Risk Reduction and Management Officer³
- 14. Office of the Municipal Engineer
- 15. Office of the Municipal Environment and Natural Resources Officer
- 16. Office of the Municipal General Services Officer
- 17. Office of the Municipal Health Officer
- 18. Office of the Municipal Human Resources Management Officer4
- 19. Office of the Municipal Information Officer
- 20. Office of the Municipal Internal Audit Service⁵
- 21. Office of the Municipal Legal Officer
- 22. Office of the Municipal Persons with Disability Affairs Officer⁶
- 23. Office of the Municipal Planning and Development Coordinator
- 24. Office of the Municipal Population Officer
- 25. Office of the Municipal Public Employment Service Manager⁷
- 26. Office of the Municipal Senior Citizen Affairs Head¹⁰
- 27. Office of the Municipal Social Welfare and Development Officer
- 28. Office of the Municipal Treasurer
- 29. Office of the Municipal Tourism Officer8
- 30. Office of the Municipal Veterinarian
- 31. Office of the Municipal Youth Development Officer9

Barangay

- Office of the Punong Barangay
- Office of the Sangguniang Barangay

Section 4. The following local appointive positions shall be mandatory or optional as indicated hereunder:

Province¹¹

Mandatory

- **Provincial Accountant**
- Provincial Administrator
- Provincial Agricultural and Biosystems Engineer²
- Provincial Agriculturist

¹⁰ Section 6, R.A. No. 9994 or the "Expanded Senior Citizens Act of 2010" and Article 21, Rule VI of the Isra

¹¹ Section 463, LGC.

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- Provincial Assessor
- 6. Provincial Budget Officer
- 7. Provincial Cooperatives Development Officer 12
- 8. Provincial Engineer
- 9. Provincial Persons with Disability Affairs Officer⁶
- 10. Provincial Disaster Risk Reduction and Management Officer³
- 11. Provincial General Services Officer
- 12. Provincial Health Officer
- 13. Provincial Legal Officer
- 14. Provincial Planning and Development Coordinator
- 15. Provincial Public Employment Service Office Manager⁷
- 16. Provincial Social Welfare and Development Officer
- 17. Provincial Treasurer
- 18. Provincial Tourism Officer8
- 19. Provincial Veterinarian
- 20. Provincial Youth Development Officer9
- 21. Secretary to the Sangguniang Panlalawigan

Optional

- 22. Provincial Architect
- 23. Provincial Environment and Natural Resources Officer
- 24. Provincial Human Resource Management Officer4
- 25. Provincial Information Officer
- 26. Provincial Internal Audit Service Officer¹³
- 27. Provincial Population Officer
- 28. Assistant Provincial Assessor¹⁴
- 29. Assistant Provincial Treasurer¹⁵

City¹⁶

Mandatory

- 1. City Accountant
- 2. City Administrator
- 3. City Agricultural and Biosystems Engineer²
- 4. City Assessor
- 5. City Budget Officer
- 6. City Civil Registrar
- 7. City Cooperatives Development Officer¹⁷
- City Persons with Disability Affairs Officer⁶
- 9. City Disaster Risk Reduction and Management Officer³
- 10. City Engineer
- 11. City General Services Officer
- 12. City Health Officer
- 13. City Legal Officer
- 14. City Planning and Development Coordinator
- 15. City Public Employment Service Office Manager⁷
- 16. City Senior Citizens Affairs Head¹⁰
- 17. City Social Welfare and Development Officer
- 18. City Treasurer
- 19. City Tourism Officer8
- 20. City Veterinarian
- 21. City Youth Development Officer9
- 22. Secretary to the Sangguniang Panlungsod

Optional

23. City Agriculturist

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¹² Section 3, R.A. No. 11535.

¹³ DBM Budget Circular No. 2004-4 dated 22 March 2004.

¹⁴ Section 473, LGC.

¹⁵ Section 471, LGC.

¹⁶ Section 454, LGC.

¹⁷ Section 2, R.A. No. 11535.

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- 24. City Architect
- 25. City Environment and Natural Resources Officer
- 26. City Human Resource Management Officer4
- 27. City Information Officer
- 28. City Internal Audit Service Officer¹³
- 29. City Population Officer
- 30. Assistant City Assessor¹³
- 31. Assistant City Treasurer¹⁴

Municipality¹⁸

Mandatory

- 1. Municipal Accountant
- Municipal Agricultural and Biosystems Engineer²
- 3. Municipal Assessor
- 4. Municipal Budget Officer
- 5. Municipal Civil Registrar
- 6. Municipal Cooperatives Development Officer¹⁹
- 7. Municipal Disaster Risk Reduction and Management Officer³
- 8. Municipal Engineer/Building Officer
- 9. Municipal Health Officer
- 10. Municipal Persons with Disability Affairs Officer (1st to 3rd Class Municipalities)⁶
- 11. Municipal Planning and Development Coordinator
- 12. Municipal Public Employment Service Office Manager⁷
- 13. Municipal Senior Citizen Affairs Head¹⁰
- 14. Municipal Treasurer
- 15. Municipal Tourism Officer8
- 16. Municipal Youth Development Officer9
- 17. Secretary to the Sangguniang Bayan

Optional

- 18. Municipal Administrator
- 19. Municipal Agriculturist
- 20. Municipal Architect
- 21. Municipal Environment and Natural Resources Officer
- 22. Municipal Persons with Disability Affairs Officer (4th to 6th Class Municipalities)5
- 23. Municipal Human Resource Management Officer⁴
- 24. Municipal Information Officer
- 25. Municipal Internal Audit Service Officer¹³
- 26. Municipal Legal Officer
- 27. Municipal Population Officer
- 28. Municipal Social Welfare and Development Officer
- 29. Municipal Veterinarian
- 30. Municipal Youth Development Officer
- 31. Assistant Municipal Assessor¹³
- 32. Assistant Municipal Treasurer¹⁴

Barangay²⁰

Mandatory

- 1. Barangay Secretary
- 2. Barangay Treasurer

Section 5. LGUs shall create mandatory positions. It may create optional positions, provided that all mandatory positions shall have been created, and in accordance with the limitations provided under the law and these Guidelines. It is understood that the creation of

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¹⁸ Section 443, LGC.

¹⁹ Section 1, R.A. No. 11535.

²⁰ Section 387, LGC.

positions shall have the corresponding budget, approved by the *sanggunian*, to be considered valid.

The creation of mandatory positions shall likewise comply with the 45%-55% budgetary limitations for personnel services.

Section 6. LGUs which have already exceeded the budgetary ceiling pursuant to Section 325 of R.A. No. 7160 shall not create the mandatory and optional positions until such time that their financial capability could allow the creation of such positions, unless otherwise provided by law.

Section 7. The term of the positions of Administrator, Information Officer, and Legal Officer (with the rank of department head) shall be coterminous (primarily confidential) with that of the local chief executive who appointed them unless the LGU Charter, which was promulgated after R.A. No. 7160, provides otherwise.

Section 8. LGUs are strongly encouraged to create a Human Resource Management (HRM) Office which shall be responsible for human resource management and maintenance of effective liaison with the CSC. Provided, that when the number of personnel of an LGU does not warrant the creation of an Office, the LGUs are strongly encouraged to create at least a 2nd level HRM Officer position to perform the abovementioned duties and responsibilities and/or if funds are available capacitating the LGUs to further create other HRM positions.

Section 9. Other offices and positions not provided under Sections 3 and 4 of these Guidelines may be created by LGUs; Provided, that they are the priority needs as identified by the local chief executive, the *sanggunian* and/or the local development councils concerned consistent with Section 17 of R.A. No. 7160; Provided, further, that the mandatory positions shall have been created; and, Provided, finally, that the budgetary limitations under Section 325 of R.A. No. 7160 have been complied with.

Section 10. Heads of departments or offices, with the rank of department head, shall be appointed by the local chief executive with the concurrence of the majority of all the members of the *sanggunian* concerned subject to Civil Service laws, rules, and regulations.

The salary grade of such heads of departments or offices shall be determined by the *sanggunian* concerned; Provided, that such compensation shall be based upon the pertinent provisions of R.A. No. 6758,²¹ as amended by existing law;²² Provided, further, that it shall not be higher than the compensation of elective local officials except for positions allowed under the DBM Index of Occupational Services for LGUs.

Section 11. The qualification requirements provided for in R.A. No. 7160 or special laws for local appointive positions shall be applied. For other positions, the qualification standards (QS) approved by the CSC (CSC QS Manual or LGU-specific QS) shall be applied. No substitution for deficiency in the education, training, and/or experience requirements shall be allowed.

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²¹ Compensation and Position Classification Act of 1989.

²² Currently by R.A. No. 11466 or the Salary Standardization Law of 2019.

Section 12. Subject to their financial capability and service requirements, LGUs may design and establish their organizational structure based on the Local Government Organizational Models Guidebooks²³ and/or existing laws.

The LGUs, composed of several offices pursuant to R.A. No. 7160 and special laws, may establish, through their sanggunian, the following structural units:

- A Department is the highest structural unit/level headed by an employee with a rank of Department head.
- A Division is the second highest structural unit/level and may be composed of sections performing dissimilar tasks but related functions headed by an employee with a rank of Division Chief.
- A Section is the lowest structural unit/level which may be composed of positions performing similar tasks headed by an employee with a rank of Section Chief.

The levels of positions created by the LGUs shall depend on their income classification based on DBM-issued guidelines.

Section 13. The titles of positions in LGUs corresponding to the same or similar functional description as those established under the latest DBM Local Budget Circular on the "Index of Occupational Services, Position Titles and Salary Grades in the Local Government (IOS-LGU) CY 2021 Edition" shall be used and adopted.

However, in the issuance of appointment, the generic position titles shall be accompanied by a parenthetical title (Annexes B-1 and B-2)24 which shall be used to determine the qualification standards and the duties and functions of the position, if applicable.

Illustrative examples:

Generic Position Title	Parenthetical Title
Municipal Government Department Head I (SG 24)	Municipal Assessor
Provincial Government Assistant Department Head (SG 24)	Provincial Assistant Treasurer
	Human Resource Management Officer
Administrative Officer V (SG 18)	Budget Officer III
	Records Officer III

²³ "Government Issuances" section of the CSC website: http://www.csc.gov.ph/2014-02-21-08-28-23/pdf-files/category/1778-e-

o-no-138.html ²⁴ Based on DBM Local Budget Circular (LBC) No. 137 dated 13 July 2021.

The position title shall appear in the appointment, as follows:

- Municipal Government Department Head I (Municipal Assessor), SG 24
- Provincial Government Assistant Department Head (Provincial Assistant Treasurer), SG 24
- Administrative Officer V (Human Resource Management Officer III), SG 18

Section 14. Two or more LGUs may establish a single organizational structure or staffing pattern for purposes of consolidating or coordinating their efforts and resources for the delivery of common basic services, maintenance of common facilities, and other purposes beneficial to them. They may, upon approval of the *sanggunian* concerned and after a public hearing conducted for the purpose, contribute funds, real estate, equipment, and other kinds of properties, and appoint or assign personnel through a memorandum of agreement.²⁵

Section 15. LGUs, in order to complement their existing organizational structures and personnel or effect efficiency and economy in operation, may enter into joint ventures and/or such other cooperative arrangements with people's and non-governmental organizations to engage in the delivery of certain basic services, capability-building and livelihood projects, and to develop local enterprises designed to improve productivity and income, diversify agriculture, spur rural industrialization, promote ecological balance, and enhance the economic and social well-being of the people.²⁶

Section 16. Subject to the provisions of R.A. No. 7160 and these Guidelines, LGUs shall have the authority to approve their respective OSSPs.

OSSPs with appropriation ordinances shall be subject to review by the DBM in case of provinces, highly urbanized cities, independent component cities, and municipalities within the Metropolitan Manila area and the *Sangguniang Panlalawigan* for component cities and municipalities.²⁷

Section 17. The local chief executive shall furnish a copy of the *sanggunian*-approved OSSP to the CSC Regional/Field Office concerned, within thirty (30) days from the date of its approval, for their information and guidance in processing appointments and other human resource actions.

Section 18. The CSC Field Offices, upon request, may render technical assistance in the design and implementation of the OSSP in LGUs within their jurisdiction.

Section 19. In the reorganization of LGUs, the provisions of R.A. No. 6656, otherwise known as "An Act to Protect the Security of Tenure of Civil Service Officers and Employees in the Implementation of Government Reorganization" and its implementing rules and regulations (IRR) as embodied in CSC MC No. 13, s. 1988, shall apply.

Section 20. The CSC shall act on appeals of aggrieved parties in the implementation of reorganization of LGUs in consonance with R.A. No. 6656 and its IRR pursuant to civil service law, rules, and regulations.

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²⁵ Section 33, LGC.

²⁶ Section 35, LGC.

²⁷ Sections 326 and 327, Article I, Chapter III, Title V of the LGC.

- **Section 21.** All local chief executives and the *sanggunian* concerned are hereby directed to observe and implement the provisions of these Guidelines.
- **Section 22.** All existing CSC policies inconsistent with these Guidelines shall be deemed repealed and/or amended accordingly.
- **Section 23.** These guidelines shall take effect after fifteen (15) days from its publication in a newspaper of general circulation.

Quezon City.

ATTY! KARLO A. B. NOGRALES

Chairperson

ATTY AILEEN LOURDES A. LIZADA

Commissioner

ATTY. RYAN ALVIN R. ACOSTA

Commissioner

Attested by:

KATHERINE LIMARE-DELMORO

Director IV

Commission Secretariat and Liaison Office